

CRESCENTA VALLEY WATER DISTRICT

2700 FOOTHILL BOULEVARD
LA CRESCENTA, CALIFORNIA

To be held on

Thursday, March 4, 2021 at 2:00 p.m.

Agenda for the Meeting of the Community Advisory
Committee of the Crescenta Valley Water District

Posted March 2, 2021 at 2:30 p.m.

TELECONFERENCING NOTICE

(This meeting will be held by audio and video conference only)

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Those members of the Committee who are able to and would like to additionally participate through computer may access the Zoom audio & video conferencing tool at the following link:

[https://us02web.zoom.us/j/876 2166 1089](https://us02web.zoom.us/j/876%202166%201089)

Action Items

- 1) Preliminary FY 2021-22 Budget – Operating Budget

Committee Member's Request for Future Agenda Items

Next Community Advisory Committee Meeting

Adjournment

CRESCENTA VALLEY WATER DISTRICT

BOARD OF DIRECTORS - STAFF REPORT

Action Item No. 1
March 03, 2021

To: Finance Committee
From: James Lee – Director of Finance and Administration
Subject: Preliminary Budget Discussion for FY 2021-22

ACTION ITEM:

Discussion of the District's preliminary budget for FY 2021-22.

BACKGROUND:

The District's budget is composed of the following primary components – 1) Operating Budget; and 2) Capital Budget. The FY 2022 preliminary budget discussion begins with the Operating Budget, the expenses used to operate and maintain the District – e.g. water purchases, materials and parts for leak repairs, training, emergency supplies, consultants, etc.

Last year's operating budget was defined by uncertainty due to the pandemic, particularly with respect to revenue from rates, as rate increases were suspended, and a moratorium was placed on late fees and shutoffs. Staff cut the budget significantly in areas such as consultants, paving, meter maintenance, and labor and benefits, and identified various savings initiatives.

The upcoming year's operating budget includes a number of operating needs that had been deferred. The following are notable year-over-year proposed changes and their respective percent change from current-year projections.

Proposed increases include:

- Administrative Consultants – A significant increase is proposed based on initiatives that invest in greater long-run efficiency (e.g., Sewer Master Plan, hydraulic modeling) or support other current initiatives (GIS work to supplement AMI); (159% Increase)
- Landscaping – A significant amount of tree trimming and other landscape maintenance around District buildings and reservoirs will require an increased budget; (26% Increase)
- Community Outreach – A larger outreach budget is based on direction from the board and input from the community requesting increased outreach activity; (40% Increase)
- Wastewater Treatment – The City of Los Angeles has provided the District with its estimate of 2022 charges, including pass throughs for operating and capital expenses. (2.4% increase)
- Pipeline Maintenance – In line with our Sewer System Management Plan, the sewer system requires a video inspection of the complete system every ten years. This will be spread over the next few years to smooth out the annual cost; (126% Increase)
- Lateral Leaks & Repairs – An increase in both material costs and occurrences has caused a significant increase in projected costs; (84% Increase)

Proposed decreases include:

- Computers, Network & Software – Streamlining of the District's technology assets and resources has led to significant savings by maximizing use and efficiency, as well as eliminating unnecessary or inefficient technology and associated vendors. (44% Decrease)
- Postage & Stationary – Savings will result from increased customer adoption of paperless billing; (10% Decrease)

- Nitrate Plant – Lower nitrate levels over the past year has led to less groundwater needing to be treated. Based on this, lower costs for treatment and maintenance are projected.; (0%)
- Water Purchases – At this time, the volume of water purchased from FMWD is projected based on meet pre-pandemic levels. Although FMWD’s rate increases will still pass through to the District, the overall cost of purchased water is projected to decrease. (4% Decrease)
- Booster Pump Maintenance – Staff’s maintenance and replacement schedule for booster pumps has increased their reliability and decreased projected repairs; (17% Decrease)
- Auto/Truck Maintenance – a more proactive fleet management and replacement program will reduce long-term costs, beginning with next year’s maintenance expenses; (6% Decrease)

The Operating Budget as enclosed is each department’s best representation of what is needed in the upcoming year to continue achieving the District’s mission and the Strategic Plan goals that support it. In the budget document are two sets of columns with FY 2021 Budgeted vs. FY 2022 Budgeted and FY 2021 Projected vs. FY 2022 Budgeted. ‘FY 2021 Budgeted’ refers to the budget as approved last fiscal year. ‘FY 2021 Projected’ refers to staff’s updated expectations of expenditures by the end of January of the current year (as reported in the January Dashboard). Budgeted and Projected are different because of circumstances that change following budget approval.

Going forward, staff seeks:

1. The Board’s support with regard to the Operating Budget needed for next year and the Board’s direction to defer certain initiatives and projects, if needed;
2. The Board’s direction with respect to lower and upper limits for rate increases for the Water and Wastewater funds along with any policy considerations such as use of PayGo and bonds or the level to which deferred infrastructure will be addressed. This will determine the Capital Budget, and staff will be able to present an overall budget at subsequent meetings.

RECOMMENDATION

Support the Operating Budget and provide staff direction with respect to lower and upper limits for rate increases for the Water and Wastewater funds.

Prepared by:

Submitted by:



Arturo Montes
Finance & Administration Manager



James Lee
Director of Finance & Administration

Attachment(s): 1) Departmental Operating Budgets; 2) Recent Savings Opportunities

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CVWD Summary

Crescenta Valley Water District FY 2022 Preliminary Budget

| Description | 2021 | | 2022 | | Budgeted V. | | 2021 | | 2022 | | Projected V. | |
|-----------------------------------|--------------|--------------|-------------|----------|--------------|--------------|-------------|--------|--------|----------|--------------|--|
| | Budget | Budget | Budgeted | Budgeted | Projected | Projected | Projected | Budget | Budget | Budgeted | Budgeted | |
| General and Administrative | | | | | | | | | | | | |
| | \$ 1,349,656 | \$ 1,620,771 | \$ 271,115 | 20% ▲ | \$ 1,244,645 | \$ 1,620,771 | \$ 376,126 | 30% ▲ | | | | |
| Operation Expense | | | | | | | | | | | | |
| | \$ 657,902 | 606,650 | \$ (51,252) | 8% ▼ | \$ 505,743 | \$ 606,650 | \$ 100,907 | 20% ▲ | | | | |
| Purchased Resources* | | | | | | | | | | | | |
| | \$ 5,899,422 | 6,262,128 | \$ 362,706 | 6% ▲ | \$ 6,308,785 | \$ 6,262,128 | \$ (46,657) | 1% ▼ | | | | |
| Distribution/Collection | | | | | | | | | | | | |
| | \$ 967,399 | 1,007,780 | \$ 40,381 | 4% ▲ | \$ 886,942 | 1,007,780 | \$ 120,838 | 14% ▲ | | | | |
| Non-Operating Expense | | | | | | | | | | | | |
| | \$ 18,300 | 10,500 | \$ (7,800) | 43% ▼ | \$ 12,200 | 10,500 | \$ (1,700) | 14% ▼ | | | | |
| Total | | | | | | | | | | | | |
| | \$ 8,892,679 | \$ 9,507,829 | \$ 615,151 | 7% ▲ | \$ 8,958,315 | 9,507,829 | \$ 549,515 | 6% ▲ | | | | |

*This category includes Water Supply, Power Purchases, and Wastewater Treatment

CVWD - Summary Detail

Crescenta Valley Water District
FY 2022 Preliminary Budget

| Description | 2021 | 2022 | Budgeted V. | | 2021 | 2022 | Projected V. | |
|-----------------------------------|------------|---------|-------------|--------|-------------|---------|--------------|--------|
| | Budget | Budget | Budgeted | | Projections | Budget | Budgeted | |
| General and Administrative | | | | | | | | |
| GL, Property, Fidelity Ins | \$ 153,000 | 134,000 | \$ (19,000) | 12% ▼ | \$ 129,000 | 134,000 | \$ 5,000 | 4% ▲ |
| Accounting | \$ 19,500 | 19,500 | \$ - | | \$ 19,500 | 19,500 | \$ - | |
| Legal | \$ 120,000 | 178,000 | \$ 58,000 | 48% ▲ | \$ 128,000 | 178,000 | \$ 50,000 | 39% ▲ |
| Administrative Consultants | \$ 321,499 | 599,800 | \$ 278,301 | 87% ▲ | \$ 231,500 | 599,800 | \$ 368,300 | 159% ▲ |
| Interns | \$ 9,000 | 14,100 | \$ 5,100 | 57% ▲ | \$ 26,631 | 14,100 | \$ (12,531) | 47% ▼ |
| Election Expense | \$ 40,000 | 0 | \$ (40,000) | 100% ▼ | \$ - | 0 | \$ - | |
| Building Maintenance | \$ 59,600 | 51,000 | \$ (8,600) | 14% ▼ | \$ 42,000 | 51,000 | \$ 9,000 | 21% ▲ |
| Landscaping Expense | \$ 16,500 | 21,600 | \$ 5,100 | 31% ▲ | \$ 17,100 | 21,600 | \$ 4,500 | 26% ▲ |
| Office Supplies & Misc Exp | \$ 31,736 | 27,000 | \$ (4,736) | 15% ▼ | \$ 25,700 | 27,000 | \$ 1,300 | 5% ▲ |
| Misc Expense - COVID-19 | \$ - | 7,500 | \$ 7,500 | | \$ 6,502 | 7,500 | \$ 998 | 15% ▲ |
| Computers & Network | \$ 28,267 | 25,101 | \$ (3,166) | 11% ▼ | \$ 48,000 | 25,101 | \$ (22,899) | 48% ▼ |
| Computer Software | \$ 54,453 | 70,775 | \$ 16,322 | 30% ▲ | \$ 124,000 | 70,775 | \$ (53,225) | 43% ▼ |
| Utilities | \$ 51,800 | 46,300 | \$ (5,500) | 11% ▼ | \$ 44,700 | 46,300 | \$ 1,600 | 4% ▲ |
| Enterprise Voice Communications | \$ 10,600 | 18,000 | \$ 7,400 | 70% ▲ | \$ 12,000 | 18,000 | \$ 6,000 | 50% ▲ |
| Wireless Voice & Data | \$ 29,000 | 18,760 | \$ (10,240) | 35% ▼ | \$ 20,000 | 18,760 | \$ (1,240) | 6% ▼ |
| Data Communications - Fiber | \$ 75,300 | 52,200 | \$ (23,100) | 31% ▼ | \$ 47,500 | 52,200 | \$ 4,700 | 10% ▲ |
| Printing Postage Stationery | \$ 72,100 | 65,000 | \$ (7,100) | 10% ▼ | \$ 72,000 | 65,000 | \$ (7,000) | 10% ▼ |
| Water System Fees | \$ 60,000 | 65,000 | \$ 5,000 | 8% ▲ | \$ 60,000 | 65,000 | \$ 5,000 | 8% ▲ |
| Engineering Expense | \$ 14,400 | 7,500 | \$ (6,900) | 48% ▼ | \$ 14,500 | 7,500 | \$ (7,000) | 48% ▼ |
| Water Conservation Expense | \$ 25,500 | 15,000 | \$ (10,500) | 41% ▼ | \$ 15,000 | 15,000 | \$ - | |
| Water Conservation Rebates | \$ 5,000 | 5,000 | \$ - | | \$ 5,000 | 5,000 | \$ - | |
| Community Outreach | \$ 20,000 | 35,000 | \$ 15,000 | 75% ▲ | \$ 25,000 | 35,000 | \$ 10,000 | 40% ▲ |

CVWD - Summary Detail

Crescenta Valley Water District
FY 2022 Preliminary Budget

| Description | 2021 | | 2022 | | Budgeted V. | | 2021 | | 2022 | | Projected V. | |
|-----------------------------------|---------------------|---------------------|--------------------|--------------|---------------------|---------------------|--------------------|--------------|----------|----------|--------------|----------|
| | Budget | Budget | Budgeted | Budgeted | Budgeted | Budgeted | Projections | Budget | Budgeted | Budgeted | Budgeted | Budgeted |
| Training | \$ 21,000 | 19,900 | \$ (1,100) | 5% ▼ | \$ 17,150 | 19,900 | \$ 2,750 | 16% ▲ | | | | |
| Conferences & Seminars | \$ 17,000 | 19,500 | \$ 2,500 | 15% ▲ | \$ 7,700 | 19,500 | \$ 11,800 | 153% ▲ | | | | |
| Misc Administration | \$ 5,200 | 9,000 | \$ 3,800 | 73% ▲ | \$ 9,952 | 9,000 | \$ (952) | 10% ▼ | | | | |
| Memberships/Subscriptions | \$ 35,200 | 36,235 | \$ 1,035 | 3% ▲ | \$ 32,210 | 36,235 | \$ 4,025 | 12% ▲ | | | | |
| Bank Charges | \$ 54,000 | 60,000 | \$ 6,000 | 11% ▲ | \$ 64,000 | 60,000 | \$ (4,000) | 6% ▼ | | | | |
| General and Administrative | \$ 1,349,656 | \$ 1,620,771 | \$ 271,115 | 20% ▲ | \$ 1,244,645 | \$ 1,620,771 | \$ 376,126 | 30% ▲ | | | | |
| Operation Expense | | | | | | | | | | | | |
| Taxes-Property | \$ 16,500 | 20,500 | \$ 4,000 | 24% ▲ | \$ 20,000 | 20,500 | \$ 500 | 3% ▲ | | | | |
| Building Maintenance-Plant | \$ 59,600 | 51,000 | \$ (8,600) | 14% ▼ | \$ 42,000 | 51,000 | \$ 9,000 | 21% ▲ | | | | |
| Landscaping Expenses-Plant | \$ 16,500 | 21,600 | \$ 5,100 | 31% ▲ | \$ 17,100 | 21,600 | \$ 4,500 | 26% ▲ | | | | |
| Utilities-Plant | \$ 51,800 | 46,300 | \$ (5,500) | 11% ▼ | \$ 44,700 | 46,300 | \$ 1,600 | 4% ▲ | | | | |
| Training-Plant | \$ 21,000 | 19,900 | \$ (1,100) | 5% ▼ | \$ 17,150 | 19,900 | \$ 2,750 | 16% ▲ | | | | |
| Operator Certifications-Educ | \$ 4,500 | 8,300 | \$ 3,800 | 84% ▲ | \$ 2,500 | 8,300 | \$ 5,800 | 232% ▲ | | | | |
| Tuition Reimbursement | \$ - | 4,750 | \$ 4,750 | | \$ - | 4,750 | \$ 4,750 | | | | | |
| Safety & Security | \$ 28,000 | 23,000 | \$ (5,000) | 18% ▼ | \$ 23,000 | 23,000 | \$ - | | | | | |
| Uniforms | \$ 19,800 | 18,500 | \$ (1,300) | 7% ▼ | \$ 18,500 | 18,500 | \$ - | | | | | |
| Misc- Administration | \$ 5,200 | 9,000 | \$ 3,800 | 73% ▲ | \$ 9,952 | 9,000 | \$ (952) | 10% ▼ | | | | |
| Emergency Operations/Repairs | \$ 24,000 | 16,000 | \$ (8,000) | 33% ▼ | \$ 12,000 | 16,000 | \$ 4,000 | 33% ▲ | | | | |
| Permit & Assessment Fees | \$ - | 0 | \$ - | | \$ 3,000 | 0 | \$ (3,000) | 100% ▼ | | | | |
| Tools and Eq Maintenance | \$ 35,500 | 35,300 | \$ (200) | 1% ▼ | \$ 35,300 | 35,300 | \$ - | | | | | |
| Nitrate Plant | \$ 82,500 | 61,500 | \$ (21,000) | 25% ▼ | \$ 61,500 | 61,500 | \$ - | | | | | |
| Inventory Shrinkage/Overage | \$ 20,000 | 6,000 | \$ (14,000) | 70% ▼ | \$ 12,000 | 6,000 | \$ (6,000) | 50% ▼ | | | | |
| Inventory Disposal | \$ - | 0 | \$ - | | \$ 41 | 0 | \$ (41) | 100% ▼ | | | | |
| Telemetry & Signal System | \$ 28,000 | 15,000 | \$ (13,000) | 46% ▼ | \$ 17,000 | 15,000 | \$ (2,000) | 12% ▼ | | | | |
| Lab & Sampling Expense | \$ 100,000 | 100,000 | \$ - | | \$ 50,000 | 100,000 | \$ 50,000 | 100% ▲ | | | | |
| Non-Lab & Sampling | \$ 15,000 | 15,000 | \$ - | | \$ - | 15,000 | \$ 15,000 | | | | | |
| Water Treatment Expense | \$ 130,000 | 135,000 | \$ 5,000 | 4% ▲ | \$ 120,000 | 135,000 | \$ 15,000 | 13% ▲ | | | | |
| Operation Expense | \$ 657,902 | 606,650 | \$ (51,252) | 8% ▼ | \$ 505,743 | \$ 606,650 | \$ 100,907 | 20% ▲ | | | | |
| Purchased Resources | | | | | | | | | | | | |
| Water Usage Cost Exp Well 16 | \$ 138,960 | 129,000 | \$ (9,960) | 7% ▼ | \$ 110,000 | 129,000 | \$ 19,000 | 17% ▲ | | | | |
| Purchased Water FMWD | \$ 3,108,762 | 3,417,108 | \$ 308,346 | 10% ▲ | \$ 3,551,322 | 3,417,108 | \$ (134,214) | 4% ▼ | | | | |
| Power Purchased | \$ 801,800 | 821,500 | \$ 19,700 | 2% ▲ | \$ 797,562 | 821,500 | \$ 23,938 | 3% ▲ | | | | |
| Wastewater System Expense | \$ 1,849,900 | 1,894,520 | \$ 44,620 | 2% ▲ | \$ 1,849,900 | 1,894,520 | \$ 44,620 | 2% ▲ | | | | |
| Purchased Resources | \$ 5,899,422 | 6,262,128 | \$ 362,706 | 6% ▲ | \$ 6,308,785 | \$ 6,262,128 | \$ (46,657) | 1% ▼ | | | | |

CVWD - Summary Detail

Crescenta Valley Water District
FY 2022 Preliminary Budget

| Description | 2021 | | 2022 | | Budgeted V. | | 2021 | | 2022 | | Projected V. | |
|--------------------------------|-------------------|------------------|------------------|-----------|-------------|----------|-------------------|------------------|-------------------|------------|--------------|----------|
| | Budget | Budget | Budgeted | Budgeted | Budgeted | Budgeted | Projections | Budget | Budgeted | Budgeted | Budgeted | Budgeted |
| Distribution/Collection | | | | | | | | | | | | |
| Backflow Expense | \$ 800 | 800 | \$ - | | \$ - | | \$ 500 | 800 | \$ 300 | 60% | ▲ | |
| Pipelines - Maintenance | \$ 45,000 | 106,000 | \$ 61,000 | 136% | ▲ | | \$ 47,000 | 106,000 | \$ 59,000 | 126% | ▲ | |
| Pipelines - Paving | \$ 25,000 | 10,000 | \$ (15,000) | 60% | ▼ | | \$ 10,000 | 10,000 | \$ - | | | |
| Fire Hydrant Repair/Replace | \$ 15,000 | 20,000 | \$ 5,000 | 33% | ▲ | | \$ 15,000 | 20,000 | \$ 5,000 | 33% | ▲ | |
| Pipelines - Leak Detect/Repair | \$ 22,000 | 25,000 | \$ 3,000 | 14% | ▲ | | \$ 25,000 | 25,000 | \$ - | | | |
| Pipelines-Trench Plate Rentals | \$ 2,000 | 0 | \$ (2,000) | 100% | ▼ | | \$ - | 0 | \$ - | | | |
| Pipelines - Valves | \$ 6,000 | 10,000 | \$ 4,000 | 67% | ▲ | | \$ 6,000 | 10,000 | \$ 4,000 | 67% | ▲ | |
| Reservoir Maintenance | \$ 94,500 | 79,500 | \$ (15,000) | 16% | ▼ | | \$ 91,000 | 79,500 | \$ (11,500) | 13% | ▼ | |
| Reservoir Landscape | \$ 21,000 | 20,000 | \$ (1,000) | 5% | ▼ | | \$ 20,000 | 20,000 | \$ - | | | |
| Meter Maintenance | \$ 75,000 | 6,000 | \$ (69,000) | 92% | ▼ | | \$ 3,900 | 6,000 | \$ 2,100 | 54% | ▲ | |
| Meters - Paving | \$ 125,000 | 115,000 | \$ (10,000) | 8% | ▼ | | \$ 105,000 | 115,000 | \$ 10,000 | 10% | ▲ | |
| Meter Repair/Replace/Upgrade | \$ 8,000 | 6,000 | \$ (2,000) | 25% | ▼ | | \$ 69,000 | 6,000 | \$ (63,000) | 91% | ▼ | |
| Lateral Leaks and Repairs | \$ 87,000 | 160,000 | \$ 73,000 | 84% | ▲ | | \$ 87,000 | 160,000 | \$ 73,000 | 84% | ▲ | |
| Meters - Trench Plate Rentals | \$ - | 0 | \$ - | | | | \$ - | 0 | \$ - | | | |
| D-Job Meters/Hydrants | \$ 75,000 | 100,000 | \$ 25,000 | 33% | ▲ | | \$ 75,000 | 100,000 | \$ 25,000 | 33% | ▲ | |
| Land Lease Well 16 | \$ 16,500 | 16,680 | \$ 180 | 1% | ▲ | | \$ 16,500 | 16,680 | \$ 180 | 1% | ▲ | |
| Well Site - Maintenance | \$ 62,000 | 62,000 | \$ - | | | | \$ 62,000 | 62,000 | \$ - | | | |
| Well Site - Landscape | \$ 7,000 | 20,000 | \$ 13,000 | 186% | ▲ | | \$ 7,000 | 20,000 | \$ 13,000 | 186% | ▲ | |
| Well Site - Lease Payment | \$ 300 | 300 | \$ - | | | | \$ 300 | 300 | \$ - | | | |
| Booster Pumps - Maintenance | \$ 50,000 | 25,000 | \$ (25,000) | 50% | ▼ | | \$ 30,000 | 25,000 | \$ (5,000) | 17% | ▼ | |
| Emergency Power Generators | \$ 25,800 | 26,000 | \$ 200 | 1% | ▲ | | \$ 22,242 | 26,000 | \$ 3,758 | 17% | ▲ | |
| Auto/Truck Maintenance | \$ 86,999 | 78,000 | \$ (8,999) | 10% | ▼ | | \$ 83,000 | 78,000 | \$ (5,000) | 6% | ▼ | |
| Auto/Truck Maintenance-Gas | \$ 31,600 | 34,000 | \$ 2,400 | 8% | ▲ | | \$ 31,000 | 34,000 | \$ 3,000 | 10% | ▲ | |
| Auto/Truck Maintenance-Diesel | \$ 25,900 | 28,000 | \$ 2,100 | 8% | ▲ | | \$ 25,500 | 28,000 | \$ 2,500 | 10% | ▲ | |
| Sewer Flow Monitoring Expense | \$ 15,000 | 17,500 | \$ 2,500 | 17% | ▲ | | \$ 19,000 | 17,500 | \$ (1,500) | 8% | ▼ | |
| Sewer Camera Van Inspection | \$ 10,000 | 8,000 | \$ (2,000) | 20% | ▼ | | \$ 8,000 | 8,000 | \$ - | | | |
| Sewer Interceptor Maintenance | \$ 20,000 | 20,000 | \$ - | | | | \$ 14,000 | 20,000 | \$ 6,000 | 43% | ▲ | |
| Sewer Lift Station Maintenance | \$ 15,000 | 14,000 | \$ (1,000) | 7% | ▼ | | \$ 14,000 | 14,000 | \$ - | | | |
| Distribution/Collection | \$ 967,399 | 1,007,780 | \$ 40,381 | 4% | ▲ | | \$ 886,942 | 1,007,780 | \$ 120,838 | 14% | ▲ | |
| Non-Operating Expense | | | | | | | | | | | | |
| Rental Expenses - PA House | \$ 1,500 | 3,500 | \$ 2,000 | 133% | ▲ | | \$ 2,200 | 3,500 | \$ 1,300 | 59% | ▲ | |
| Rental Expenses - Sycamore | \$ 1,800 | 3,500 | \$ 1,700 | 94% | ▲ | | \$ 1,000 | 3,500 | \$ 2,500 | 250% | ▲ | |
| Rental Expenses - Mills | \$ 15,000 | 3,500 | \$ (11,500) | 77% | ▼ | | \$ 9,000 | 3,500 | \$ (5,500) | 61% | ▼ | |

CVWD - Summary Detail

Crescenta Valley Water District
 FY 2022 Preliminary Budget

| Description | 2021 | | | 2022 | | Budgeted V. | | 2021 | | 2022 | | Projected V. | |
|-----------------------|--------------|--------------|------------|--------|----------|--------------|-----------|------------|--------|----------|----------|--------------|--|
| | Budget | Budget | Budgeted | Budget | Budgeted | Projections | Budget | Budgeted | Budget | Budgeted | Budgeted | Budgeted | |
| Non-Operating Expense | \$ 18,300 | 10,500 | \$ (7,800) | | | \$ 12,200 | 10,500 | \$ (1,700) | 14% | ▼ | | | |
| Total | | | | | | | | | | | | | |
| | \$ 8,892,679 | \$ 9,507,829 | \$ 615,151 | 7% | ▲ | \$ 8,958,315 | 9,507,829 | \$ 549,515 | 6% | ▲ | | | |

Operations

Crescenta Valley Water District
FY 2022 Preliminary Budget

| | | 2021 Budget | 2022 Budget | Budgeted V. Budgeted | | 2021 Projections | 2022 Budget | Projected V. Budgeted | |
|--------------------------|-----|-----------------------------------|-------------------|----------------------|--------------|-------------------|-------------------|-----------------------|--------------|
| Gen'l and Admin E | | General and Administrative | | | | | | | |
| 5180-000 | E20 | \$ 19,600 | \$ 18,000 | \$ (1,600) | 8% ▼ | \$ 18,000 | \$ 18,000 | \$ - | |
| 5180-100 | E20 | - | 4,000 | 4,000 | | 1,000 | 4,000 | 3,000 | 300% ▲ |
| 5320-000 | E20 | 2,500 | 7,500 | 5,000 | 200% ▲ | 1,400 | 7,500 | 6,100 | 436% ▲ |
| 5355-000 | E20 | 2,000 | 2,000 | - | | 1,100 | 2,000 | 900 | 82% ▲ |
| | | \$ 24,100 | \$ 31,500 | \$ 7,400 | 31% ▲ | \$ 21,500 | \$ 31,500 | \$ 10,000 | 47% ▲ |
| Operation Expense | | Operation Expense | | | | | | | |
| 5150-000 | E35 | \$ 42,000 | \$ 26,000 | \$ (16,000) | 38% ▼ | \$ 31,000 | \$ 26,000 | \$ (5,000) | 16% ▼ |
| 5170-000 | E35 | 8,000 | 13,000 | 5,000 | 62% ▲ | 8,900 | 13,000 | 4,100 | 46% ▲ |
| 5200-000 | E35 | 19,800 | 17,800 | (2,000) | 10% ▼ | 17,200 | 17,800 | 600 | 3% ▲ |
| 5300-000 | E35 | 14,000 | 12,700 | (1,300) | 9% ▼ | 12,700 | 12,700 | - | |
| 5310-000 | E35 | 4,500 | 2,500 | (2,000) | 44% ▼ | 2,500 | 2,500 | - | |
| 5311-000 | | - | 2,000 | 2,000 | | - | 2,000 | 2,000 | |
| 5330-000 | E35 | 28,000 | 23,000 | (5,000) | 18% ▼ | 23,000 | 23,000 | - | |
| 5340-000 | E35 | 19,800 | 18,500 | (1,300) | 7% ▼ | 18,500 | 18,500 | - | |
| 5350-000 | E35 | - | 2,500 | 2,500 | | 452 | 2,500 | 2,048 | 453% ▲ |
| 5360-000 | E35 | 24,000 | 16,000 | (8,000) | 33% ▼ | 12,000 | 16,000 | 4,000 | 33% ▲ |
| 5370-000 | E35 | - | - | - | | - | - | - | |
| 5380-000 | E35 | 35,500 | 35,300 | (200) | 1% ▼ | 35,300 | 35,300 | - | |
| 5390-000 | E35 | 82,500 | 61,500 | (21,000) | 25% ▼ | 61,500 | 61,500 | - | |
| 5441-000 | E35 | 20,000 | 6,000 | (14,000) | 70% ▼ | 12,000 | 6,000 | (6,000) | 50% ▼ |
| 5442-000 | E35 | - | - | - | | 41 | - | (41) | 100% ▼ |
| 5445-100 | E35 | - | 15,000 | 15,000 | | - | 15,000 | 15,000 | |
| 5460-000 | E35 | 130,000 | 135,000 | 5,000 | 4% ▲ | 120,000 | 135,000 | 15,000 | 13% ▲ |
| | | \$ 428,102 | \$ 386,800 | \$ (41,302) | 10% ▼ | \$ 355,093 | \$ 386,800 | \$ 31,707 | 9% ▲ |

| | | 2021 | | | | 2022 | | | | Projected V. | | | |
|--|-----|--------------------------------|---------------------|-------------------|--------------|---------------------|---------------------|--------------------|--------------|--------------|--|----------|--|
| | | Budget | | Budget | | Budgeted | | Budget | | Budgeted | | Budgeted | |
| Description | | Budget | | Budget | | Budgeted | | Budget | | Budgeted | | Budgeted | |
| Purchased Resources | | | | | | | | | | | | | |
| 5400-000 | E40 | Water Usage Cost Exp Well 16 | \$ 138,960 | \$ 129,000 | \$ (9,960) | 7% ▼ | \$ 110,000 | 129,000 | \$ 19,000 | 17% ▲ | | | |
| 5401-000 | E40 | Purchased Water FMWD | 3,108,762 | 3,417,108 | 308,346 | 10% ▲ | 3,551,322 | 3,417,108 | (134,214) | 4% ▼ | | | |
| 5402-000 | E40 | Power Purchased | 801,800 | 821,500 | 19,700 | 2% ▲ | 797,562 | 821,500 | 23,938 | 3% ▲ | | | |
| 5700-000 | E60 | Wastewater System Expense | 1,849,900 | 1,894,520 | 44,620 | 2% ▲ | 1,849,900 | 1,894,520 | 44,620 | 2% ▲ | | | |
| Purchased Resources | | \$ 5,899,422 | \$ 6,262,128 | \$ 362,706 | 6% ▲ | \$ 6,308,785 | \$ 6,262,128 | \$ (46,657) | 1% ▼ | | | | |
| Distribution/Collection | | | | | | | | | | | | | |
| 5423-100 | E45 | Pipelines - Maintenance | \$ 45,000 | \$ 106,000 | \$ 61,000 | 136% ▲ | \$ 47,000 | 106,000 | 59,000 | 126% ▲ | | | |
| 5423-300 | E45 | Fire Hydrant Repair/Replace | 15,000 | 20,000 | 5,000 | 33% ▲ | 15,000 | 20,000 | 5,000 | 33% ▲ | | | |
| 5423-500 | E45 | Pipelines-Trench Plate Rentals | 2,000 | - | (2,000) | 100% ▼ | - | - | - | | | | |
| 5423-700 | E45 | Pipelines - Valves | 6,000 | 10,000 | 4,000 | 67% ▲ | 6,000 | 10,000 | 4,000 | 67% ▲ | | | |
| 5424-100 | E45 | Reservoir Maintenance | 75,000 | 60,000 | (15,000) | 20% ▼ | 75,000 | 60,000 | (15,000) | 20% ▼ | | | |
| 5424-200 | E45 | Reservoir Landscape | 21,000 | 20,000 | (1,000) | 5% ▼ | 20,000 | 20,000 | - | | | | |
| 5425-100 | E45 | Meter Maintenance | 75,000 | 6,000 | (69,000) | 92% ▼ | 3,000 | 6,000 | 3,000 | 100% ▲ | | | |
| 5425-300 | E45 | Meter Repair/Replace/Upgrade | 8,000 | 6,000 | (2,000) | 25% ▼ | 69,000 | 6,000 | (63,000) | 91% ▼ | | | |
| 5425-400 | E45 | Lateral Leaks and Repairs | 87,000 | 160,000 | 73,000 | 84% ▲ | 87,000 | 160,000 | 73,000 | 84% ▲ | | | |
| 5425-500 | E45 | Meters - Trench Plate Rentals | - | - | - | | - | - | - | | | | |
| 5431-000 | E45 | Land Lease Expense Well16 | - | - | - | | - | - | - | | | | |
| 5432-100 | E45 | Well Site - Maintenance | 62,000 | 62,000 | - | | 62,000 | 62,000 | - | | | | |
| 5432-200 | E45 | Well Site - Landscape | 7,000 | 20,000 | 13,000 | 186% ▲ | 7,000 | 20,000 | 13,000 | 186% ▲ | | | |
| 5433-000 | E45 | Booster Pumps - Maintenance | 15,000 | 25,000 | 10,000 | 67% ▲ | 15,000 | 25,000 | 10,000 | 67% ▲ | | | |
| 5434-000 | E45 | Emergency Power Generators | 25,800 | 26,000 | 200 | 1% ▲ | 22,242 | 26,000 | 3,758 | 17% ▲ | | | |
| 5440-100 | E45 | Auto/Truck Maintenance | 86,999 | 78,000 | (8,999) | 10% ▼ | 83,000 | 78,000 | (5,000) | 6% ▼ | | | |
| 5440-200 | E45 | Auto/Truck Maintenance-Gas | 31,600 | 34,000 | 2,400 | 8% ▲ | 31,000 | 34,000 | 3,000 | 10% ▲ | | | |
| 5440-300 | E45 | Auto/Truck Maintenance-Diesel | 25,900 | 28,000 | 2,100 | 8% ▲ | 25,500 | 28,000 | 2,500 | 10% ▲ | | | |
| 5621-000 | E55 | Sewer Flow Monitoring Expense | - | - | - | | 4,000 | - | (4,000) | 100% ▼ | | | |
| 5624-000 | E55 | Sewer Camera Van Inspection | 10,000 | 8,000 | (2,000) | 20% ▼ | 8,000 | 8,000 | - | | | | |
| 5625-000 | E55 | Sewer Interceptor Maintenance | 20,000 | 20,000 | - | | 14,000 | 20,000 | 6,000 | 43% ▲ | | | |
| 5628-000 | E55 | Sewer Lift Station Maintenance | 15,000 | 14,000 | (1,000) | 7% ▼ | 14,000 | 14,000 | - | | | | |
| Distribution/Collection Expense | | \$ 633,299 | \$ 703,000 | \$ 69,701 | 11% ▲ | \$ 607,742 | \$ 703,000 | \$ 95,258 | 16% ▲ | | | | |
| | | \$ 6,984,923 | \$ 7,383,428 | \$ 398,505 | 6% ▲ | \$ 7,293,120 | \$ 7,383,428 | \$ 90,308 | 1% ▲ | | | | |

| Description | 2021 | 2022 | Budgeted V. | | 2021 | 2022 | Projected V. | |
|-----------------------------------|-------------------|-------------------|-------------------|---------------|-------------------|-------------------|-------------------|---------------|
| | Budget | Budget | Budgeted | Budgeted | Projections | Budget | Budgeted | Budgeted |
| General and Administrative | | | | | | | | |
| Administrative Consultants | \$ 147,000 | \$ 357,600 | \$ 210,600 | 143% ▲ | \$ 110,000 | \$ 357,600 | \$ 247,600 | 225% ▲ |
| Interns | - | 14,100 | 14,100 | | 17,320 | 14,100 | (3,220) | 19% ▼ |
| Office Supplies & Misc Exp | 4,636 | 3,000 | (1,636) | 35% ▼ | 3,000 | 3,000 | - | |
| Misc Expense - COVID-19 | - | 1,000 | 1,000 | | 2,001 | 1,000 | (1,001) | 50% ▼ |
| Engineering Expense | 14,400 | 7,500 | (6,900) | 48% ▼ | 14,500 | 7,500 | (7,000) | 48% ▼ |
| Conferences & Seminars | 6,200 | 4,500 | (1,700) | 27% ▼ | 3,500 | 4,500 | 1,000 | 29% ▲ |
| Memberships/Subscriptions | 3,200 | 500 | (2,700) | 84% ▼ | 1,610 | 500 | (1,110) | 69% ▼ |
| General and Administrative | \$ 175,436 | \$ 388,200 | \$ 212,764 | 121% ▲ | \$ 151,931 | \$ 388,200 | \$ 236,269 | 156% ▲ |
| Operation Expense | | | | | | | | |
| Training | \$ 2,000 | \$ 1,200 | \$ (800) | 40% ▼ | \$ 1,150 | \$ 1,200 | \$ 50 | 4% ▲ |
| Certifications-Educ | - | 5,800 | 5,800 | | - | 5,800 | 5,800 | |
| Tuition Reimbursment | - | 1,000 | 1,000 | | - | 1,000 | 1,000 | |
| Misc- Administration | - | 500 | 500 | | - | 500 | 500 | |
| Emergency Operations/Repairs | - | - | - | | - | - | - | |
| Permit & Assessment Fees | - | - | - | | 3,000 | - | (3,000) | 100% ▼ |
| Telemetrying & Signal System | - | - | - | | - | - | - | |
| Operation Expense | \$ 2,000 | \$ 8,500 | \$ 6,500 | 325% ▲ | \$ 4,150 | \$ 8,500 | \$ 4,350 | 105% ▲ |

| Description | 2021 | | 2022 | | Budgeted V. | | 2021 | | 2022 | | Projected V. | |
|--|-------------------|-------------------|--------------------|------------|-------------|-------------------|-------------------|-------------------|------------|----------|--------------|----------|
| | Budget | Budget | Budget | Budget | Budgeted | Budgeted | Projections | Budget | Budget | Budget | Budgeted | Budgeted |
| Distribution/Collection Expense | | | | | | | | | | | | |
| Backflow Expense | \$ 800 | \$ 800 | \$ - | | | | \$ 500 | \$ 800 | 300 | 60% | ▲ | |
| Pipelines - Paving | 25,000 | 10,000 | (15,000) | 60% | ▼ | 10,000 | 10,000 | - | | | | |
| Pipelines - Leak Detect/Repair | 22,000 | 25,000 | 3,000 | 14% | ▲ | 25,000 | 25,000 | - | | | | |
| Pipeline Maintenance | - | | - | | | - | - | - | | | | |
| Reservoir Maintenance | 19,500 | 19,500 | - | | | 16,000 | 19,500 | 3,500 | 22% | ▲ | | |
| Meter Maintenance | - | - | - | | | 900 | - | (900) | 100% | ▼ | | |
| Meters - Paving | 125,000 | 115,000 | (10,000) | 8% | ▼ | 105,000 | 115,000 | 10,000 | 10% | ▲ | | |
| D-Job Meters/Hydrants | 75,000 | 100,000 | 25,000 | 33% | ▲ | 75,000 | 100,000 | 25,000 | 33% | ▲ | | |
| Land Lease Well 16 | 16,500 | 16,680 | 180 | 1% | ▲ | 16,500 | 16,680 | 180 | 1% | ▲ | | |
| Well Site - Lease Payment | 300 | 300 | - | | | 300 | 300 | - | | | | |
| Booster Pumps - Maintenance | 35,000 | - | (35,000) | 100% | ▼ | 15,000 | - | (15,000) | 100% | ▼ | | |
| Sewer Flow Monitoring Expense | 15,000 | 17,500 | 2,500 | 17% | ▲ | 15,000 | 17,500 | 2,500 | 17% | ▲ | | |
| | \$ 334,100 | \$ 304,780 | \$ (29,320) | 9% | ▼ | \$ 279,200 | \$ 304,780 | \$ 25,580 | 9% | ▲ | | |
| | | | | | | | | | | | | |
| | \$ 511,536 | 701,480 | \$ 189,944 | 37% | ▲ | \$ 435,281 | \$ 701,480 | \$ 266,199 | 61% | ▲ | | |

| Description | 2021 | | 2022 | | Budgeted V. | | 2021 | | 2022 | | Projected V. | |
|-----------------------------------|-------------------|-------------------|-----------------|-------------|-------------------|-------------------|------------------|---------------|----------|----------|--------------|----------|
| | Budget | Budget | Budgeted | Budgeted | Budgeted | Budgeted | Projections | Budget | Budgeted | Budgeted | Budgeted | Budgeted |
| General and Administrative | | | | | | | | | | | | |
| Administrative Consultants | \$ 31,000 | \$ 40,000 | \$ 9,000 | 29% ▲ | \$ 10,000 | \$ 40,000 | \$ 30,000 | 300% ▲ | | | | |
| Interns | 9,000 | - | (9,000) | 100% ▼ | 9,000 | - | (9,000) | 100% ▼ | | | | |
| Office Supplies & Misc Expense | 1,500 | | (1,500) | 100% ▼ | 1,200 | - | (1,200) | 100% ▼ | | | | |
| Water Conservation Expense | 25,500 | 15,000 | (10,500) | 41% ▼ | 15,000 | 15,000 | - | | | | | |
| Water Conservation Rebates | 5,000 | 5,000 | - | | 5,000 | 5,000 | - | | | | | |
| Community Outreach | 20,000 | 35,000 | 15,000 | 75% ▲ | 25,000 | 35,000 | 10,000 | 40% ▲ | | | | |
| Conferences & Seminars | 2,500 | 2,500 | - | | 800 | 2,500 | 1,700 | 213% ▲ | | | | |
| Memberships/Subscriptions | - | 2,735 | 2,735 | | - | 2,735 | 2,735 | | | | | |
| General and Administrative | \$ 94,500 | \$ 100,235 | \$ 5,735 | 6% ▲ | \$ 66,000 | \$ 100,235 | \$ 34,235 | 52% ▲ | | | | |
| Operation Expense | | | | | | | | | | | | |
| Lab & Sampling Expense | \$ 100,000 | 100,000 | \$ - | | \$ 50,000 | 100,000 | \$ 50,000 | 100% ▲ | | | | |
| Non-Lab & Sampling | 15,000 | 15,000 | - | | - | 15,000 | 15,000 | | | | | |
| Operation Expense | \$ 115,000 | 115,000 | \$ - | | \$ 50,000 | \$ 115,000 | \$ 65,000 | 130% ▲ | | | | |
| | | | | | | | | | | | | |
| | \$ 209,500 | 215,235 | \$ 5,735 | 3% ▲ | \$ 116,000 | \$ 215,235 | \$ 99,235 | 86% ▲ | | | | |

| Description | 2021 | 2022 | Budgeted V. | | 2021 | 2022 | Projected V. | |
|-----------------------------------|-------------------|-------------------|--------------------|--------------|-------------------|-------------------|--------------------|--------------|
| | Budget | Budget | Budgeted | Budgeted | Projections | Budget | Budgeted | Budgeted |
| General and Administrative | | | | | | | | |
| Consultants | \$ 113,000 | \$ 188,200 | \$ 75,200 | 67% ▲ | \$ 88,000 | \$ 188,200 | \$ 100,200 | 114% ▲ |
| Computers & Network | 28,267 | 25,101 | (3,166) | 11% ▼ | 48,000 | 25,101 | (22,899) | 48% ▼ |
| Computer Software | 54,453 | 70,775 | 16,322 | 30% ▲ | 124,000 | 70,775 | (53,225) | 43% ▼ |
| Enterprise Voice Communications | 10,600 | 18,000 | 7,400 | 70% ▲ | 12,000 | 18,000 | 6,000 | 50% ▲ |
| Wireless Voice & Data | 29,000 | 18,760 | (10,240) | 35% ▼ | 20,000 | 18,760 | (1,240) | 6% ▼ |
| Data Communications - Fiber | 75,300 | 52,200 | (23,100) | 31% ▼ | 47,500 | 52,200 | 4,700 | 10% ▲ |
| General and Administrative | \$ 310,620 | \$ 373,036 | \$ 62,416 | 20% ▲ | \$ 339,500 | \$ 373,036 | \$ 33,536 | 10% ▲ |
| Operation Expense | | | | | | | | |
| Telemetry & Signal System | \$ 28,000 | \$ - | \$ (28,000) | 100% ▼ | \$ 17,000 | \$ - | \$ (17,000) | 100% ▼ |
| SCADA Hardware | 5,000 | - | (5,000) | 100% ▼ | 16,000 | - | (16,000) | 100% ▼ |
| SCADA Software | 20,000 | 30,190 | 10,190 | 51% ▲ | 16,000 | 30,190 | 14,190 | 89% ▲ |
| Operation Expense | \$ 53,000 | \$ 30,190 | \$ (22,810) | 43% ▼ | \$ 49,000 | \$ 30,190 | \$ (18,810) | 38% ▼ |
| Total | | | | | | | | |
| | \$ 363,620 | 403,226 | \$ 39,606 | 11% ▲ | \$ 388,500 | \$ 403,226 | \$ 14,726 | 4% ▲ |

| Description | 2021 | | 2022 | | Budgeted V. | | 2021 | | 2022 | | Projected V. | |
|-----------------------------------|-------------------|-------------------|-------------------|--------------|-------------------|-------------------|------------------|--------------|----------|----------|--------------|----------|
| | Budget | Budget | Budgeted | Budgeted | Budgeted | Budgeted | Projections | Budget | Budgeted | Budgeted | Budgeted | Budgeted |
| General and Administrative | | | | | | | | | | | | |
| GL, Property, Fidelity Ins | \$ 153,000 | \$ 134,000 | \$ (19,000) | 12% ▼ | \$ 129,000 | \$ 134,000 | \$ 5,000 | 4% ▲ | | | | |
| Accounting | 19,500 | 19,500 | - | | 19,500 | 19,500 | - | | | | | |
| Legal | 120,000 | 178,000 | 58,000 | 48% ▲ | 128,000 | 178,000 | 50,000 | 39% ▲ | | | | |
| Administrative Consultants | 30,499 | 14,000 | (16,499) | 54% ▼ | 23,500 | 14,000 | (9,500) | 40% ▼ | | | | |
| Interns | - | - | - | | 311 | - | (311) | 100% ▼ | | | | |
| Election Expense | 40,000 | - | (40,000) | 100% ▼ | - | - | - | | | | | |
| Building Maintenance | 17,600 | 25,000 | 7,400 | 42% ▲ | 11,000 | 25,000 | 14,000 | 127% ▲ | | | | |
| Landscaping Expense | 8,500 | 8,600 | 100 | 1% ▲ | 8,200 | 8,600 | 400 | 5% ▲ | | | | |
| Office Supplies & Misc Expense | 6,000 | 6,000 | - | | 3,500 | 6,000 | 2,500 | 71% ▲ | | | | |
| Misc Expense - COVID-19 | - | 2,500 | 2,500 | | 3,501 | 2,500 | (1,001) | 29% ▼ | | | | |
| Utilities | 32,000 | 28,500 | (3,500) | 11% ▼ | 27,500 | 28,500 | 1,000 | 4% ▲ | | | | |
| Printing Postage Stationery | 72,100 | 65,000 | (7,100) | 10% ▼ | 72,000 | 65,000 | (7,000) | 10% ▼ | | | | |
| Water System Fees | 60,000 | 65,000 | 5,000 | 8% ▲ | 60,000 | 65,000 | 5,000 | 8% ▲ | | | | |
| Training | 5,000 | 6,000 | 1,000 | 20% ▲ | 3,300 | 6,000 | 2,700 | 82% ▲ | | | | |
| Conferences & Seminars | 5,800 | 5,000 | (800) | 14% ▼ | 2,000 | 5,000 | 3,000 | 150% ▲ | | | | |
| Tuition Reimbursment | - | 1,750 | 1,750 | | | 1,750 | 1,750 | | | | | |
| Misc Administration | 5,200 | 6,000 | 800 | 15% ▲ | 9,500 | 6,000 | (3,500) | 37% ▼ | | | | |
| Memberships/Subscriptions | 30,000 | 31,000 | 1,000 | 3% ▲ | 29,500 | 31,000 | 1,500 | 5% ▲ | | | | |
| Bank Charges | 54,000 | 60,000 | 6,000 | 11% ▲ | 64,000 | 60,000 | (4,000) | 6% ▼ | | | | |
| General and Administrative | \$ 659,199 | \$ 655,850 | \$ (3,349) | 1% ▼ | \$ 594,312 | \$ 655,850 | \$ 61,538 | 10% ▲ | | | | |
| Operation Expense | | | | | | | | | | | | |
| Taxes-Property | \$ 16,500 | \$ 20,500 | \$ 4,000 | 24% ▲ | \$ 20,000 | \$ 20,500 | \$ 500 | 3% ▲ | | | | |
| Operation Expense | \$ 16,500 | \$ 20,500 | \$ 4,000 | 24% ▲ | \$ 20,000 | \$ 20,500 | \$ 500 | 3% ▲ | | | | |

| Description | 2021 | 2022 | Budgeted V. | | 2021 | 2022 | Projected V. | |
|------------------------------|-------------------|-------------------|-------------------|--------------|-------------------|-------------------|-------------------|--------------|
| | Budget | Budget | Budgeted | Budgeted | Projections | Budget | Budgeted | Budgeted |
| Non-Operating Expense | | | | | | | | |
| Rental Expenses - PA House | 1,500 | 3,500 | 2,000 | 133% ▲ | 2,200 | 3,500 | 1,300 | 59% ▲ |
| Rental Expenses - Sycamore | 1,800 | 3,500 | 1,700 | 94% ▲ | 1,000 | 3,500 | 2,500 | 250% ▲ |
| Rental Expenses - Mills | 15,000 | 3,500 | (11,500) | 77% ▼ | 9,000 | 3,500 | (5,500) | 61% ▼ |
| Non-Operating Expense | \$ 18,300 | \$ 10,500 | \$ (7,800) | 43% ▼ | \$ 12,200 | \$ 10,500 | \$ (1,700) | 14% ▼ |
| Total | | | | | | | | |
| | \$ 693,999 | \$ 686,850 | \$ (7,149) | 1% ▼ | \$ 626,512 | \$ 686,850 | \$ 60,338 | 10% ▲ |

| Recent Savings Implemented | One-Time Savings | Annual Savings |
|--|------------------|------------------------------|
| Oak Creek Reservoir - perform repairs in-house | \$200,000+ | |
| IT Dept - contract services out | | \$275,000 - \$325,000 |
| Energy Study - optimize billing codes | | \$10,000 - \$15,000 |
| Utility Billing - switch provider | | \$6,000 - \$10,000 |
| Simplar Systems - cancel service | | \$6,000 |
| ARC Plotting Printer - renegotiate contract | | \$6,000 |
| Waste Services - update agreement | | \$4,800 |
| AC Service - cancelled annual maintenance contract | | \$3,000 |
| Mills House - cancel communication lines | | \$2,900 |
| Fire Hydrant Repairs - update repair method | | \$1,500 |
| Audit - negotiated fees | \$1,750 | |
| Excavator - replace tracks in-house | \$1,250 | |
| Totals: | \$203,000 | \$315,200 - \$374,200 |